<u>Market Discipline</u> Disclosures on Risk Based Capital (Basel-III)

1. Introduction:

Use of excessive leverage, gradual erosion of level and quality of capital base, insufficient liquidity buffer, procyclicality and excessive interconnectedness among systematically important institutions are identified as reasons of recent bank failures. Bank for International Settlements (BIS) came up, in response, with new set of capital and liquidity standards in the name of Basel III. Incompliance with the 'Revised Guidelines on Risk Based Capital Adequacy (RBCA)' issued by Bangladesh Bank in December 2014, Banks in Bangladesh have formally entered into Basel III regime from 1 January 2015. The new capital and liquidity standards have greater business implications for banks.

Midland Bank Limited (MDB) has also adopted Basel III framework as part of its capital management strategy in line with the revised guideline. These Market discipline disclosures under Basel III are made following 'Guidelines on Risk Based Capital Adequacy (Revised Regulatory Capital Framework for banks in line with Basel III)' for banks issued by Bangladesh Bank in December 2014. The purpose of Market discipline is to complement the minimum capital requirements and the supervisory review process. Establishing a transparent and disciplined financial market through providing accurate and timely information related to liquidity, solvency, performance and risk profile of a bank is another important objective of this disclosure

2. Disclosure Policy

Bank calculates Risk Weighted Assets (RWA) under the following approaches as per Basel III guidelines (BRPD circular no. 18, dated December 21, 2014):

- a) Standardized approach for credit risk,
- b) Standardized approach for market risk and,
- c) Basic Indicator approach for operational risk.

3. **Board overview**

As strategic advisors to management, Board of Directors continued to prudently balance growth opportunities—with risk discipline and shareholder value creation. Board along with the senior management team work together to build momentum for our Bank's transformation by focusing on three integrated bank-wide priorities: client focus, innovation and simplify action.

Board of Directors recognizes the progress made over the past year across these priorities, including building stronger and deeper relationships with clients, as the team strives toward our goal of being #1 in client experience. Progress has also been made on the innovation and simplification front, as we delivered new technologies that improved the banking experience for clients and simplified processes making it easier to do business with us.

At MDB, BoD is committed to delivering sustainable earnings growth to shareholders. They have embarked on initiatives to free up resources that will allow the Bank to reinvest in business to accelerate revenue growth and reduce structural cost base. They will do so with a keen focus on industry-leading fundamentals in capital, expenses and risk management.

4. Scope of Application

Qualitative disclosure	a) b)	The name of the top corporate entity in the group to which this guidelines applies. An outline of differences in the basis of consolidation for accounting and regulatory purposes, with a brief description of the entities within the group (a) that are fully consolidated; (b) that are given a deduction treatment; and (c) that are neither consolidated nor deducted (e.g. where the investment is risk-weighted).	Midland Bank Limited has no subsidiary as of December 31, 2019. A brief description of the Bank and its subsidiaries are given below: Midland Bank Limited (MDB): Midland Bank Limited ("the Bank") was incorporated on March 20, 2013 as a Public Limited Company in Bangladesh under Companies Act, 1994 with the registered office at N.B. Tower (Level 6 to 9), 40/7 North Avenue, Gulshan 2, and Dhaka-1212. The Company was also issued Certificate of Commencement of Business on the same day. It started commercial banking operation on June 20, 2013 through opening first branch at Dilkusha Commercial Area in the name 'Dilkusha Corporate Branch.' Presently, the number of branches stood at 33 (thirty three) including 18 rural branches along with 43 agent banking booth covering commercially important locations of the country. The principal activities of the Midland Bank Limited (MDB) are to provide all types of commercial banking services to customers through its branches, Corporate units and SME Center in Bangladesh. The Bank also entitled to provides money market operations, investment in merchant banking activities, financial
	c)	Any restrictions, or other major impediments, on transfer of funds or regulatory capital within the group.	intermediary services and any related financial services Not Applicable
Quantitative disclosure	d)	The aggregate amount of capital deficiencies in all subsidiaries not included in the consolidation that are deducted and the name(s) of such subsidiaries.	Not Applicable

5. Capital Structure

Qualitative	a)	Summary information on the	As per the guidelines of Bangladesh Bank, Tier-1 Capital of
disclosure		terms and conditions of the	MDB consists of (i) Fully Paid-up Capital, (ii) Statutory Reserve
		main features of all capital	and (iii) Retained Earnings.
		instruments, especially in the	
		case of capital instruments	Tier-2 Capital of MDB consists of (i) General Provision against
		eligible for inclusion in Tier	unclassified Loans and Off-balance sheet exposures
		1 or in Tier 2.	

In BDT Million

Quantitativ	b)	The amount of Tier-1 capital with separate disclosure of:	Solo
e disclosure		I. Fully Paid up capital	5,696.70
		II. Non repayable share premium account	-
		III. Statutory reserve	991.37
		IV. General reserve	-
		V. Retained earnings	348.18
		VI. Minority interest in subsidiaries	-
		VII. Non-cumulative irredeemable preference shares	-
		VIII. Dividend equalization account	-
		Sub-Total (A)	7,036.25
	c)	The total amount of Tier 2 capital (B)	509.00
	d)	Other deductions from capital (C)	17.99
	e)	Total eligible capital (A+B-C)	7,527.26

6. Capital Adequacy:

	1	T :	
Qualitative		A summary discussion of the	The Bank has adopted Standardized Approach (SA) for
disclosure	a)	Bank's approach to assessing the	computation of capital charge for credit risk and market
		adequacy of its capital to support	risk, and Basic Indicator Approach (BIA) for operational
		current and future activities.	risk. Assessment of capital adequacy is carried out in
			conjunction with the capital adequacy reporting to the
			Bangladesh Bank.
			The Bank has maintained capital adequacy ratio on the basis
			of "Solo" is 21.13% against the minimum regulatory
			requirement of 12.50% including conservation buffer
			2.50%. Tier-I capital adequacy ratio for "Solo" is 19.70%
			as against the minimum regulatory requirement of 8.50%
			including conservation buffer 2.50%. The Bank's policy
			is to manage and maintain its capital with the objective of
			maintaining strong capital ratio and high rating. The Bank
			maintains capital levels that are sufficient to absorb all
			material risks. The Bank also ensures that the capital levels
			comply with regulatory requirements and satisfy the
			external rating agencies and other stakeholders including
			depositors. The whole objectives of the capital management
			process in the Bank are to ensure that the Bank remains
			adequately capitalized at all times.
			• • •

Quantitative		Particulars	Solo
disclosure	b)	Capital requirement for credit risk	3,021.04
	c)	Capital requirement for market risk	204.19
	d)	Capital requirement for operational risk	337.19
	e)	Total and Tier-1 capital ratio:	
		• For the consolidated group; and	-
		For stand alone	93.24%
		Minimum capital requirement (10% of RWA or BDT 400 crore, whichever is	4,000.00
		higher)	
		Total Risk Weighted Assets (RWA)	35,624.18
		Total and Tier-1 Capital Ratio:	
		Total CRAR	21.13%
		Tier-1 CRAR	19.70%
		Tier-2 CRAR	1.43%

7. Credit Risk:

Qualitative	a)	The general qualitative	disclosure requirement with respect to credit risk, including:			
disclosure						
		i) Definitions of past	With a view to strengthening credit discipline and bring classification			
		due and impaired (for	and provisioning regulation in line with international standard, a phase			
		accounting purposes);	unting purposes); wise program for classification and provisioning was undertaken b			
			the Bank as per Bangladesh Bank circulars issued from time to time. In			
			this regard, all the loans and advances are grouped into four categories			
			for the purpose of classification, namely (i) Continuous Loan, (ii)			
			Demand Loan, (iii) Fixed Term Loan and (iv) Short-term Agricultural			
			and Micro Credit. They are classified as follow:			
			A Continuous Loan, Demand Loan, Fixed Term Loan or any			
			installment(s)/part of installment(s) of a Fixed Term Loan which will			
			remain past due/overdue for a period of 03 (three) months or beyond			
			but less than 09 (nine) months, the entire loan will be put into the			
			"Sub-standard (SS)".			
			A Continuous Loan, Demand Loan, Fixed Term Loan or any			
			installment(s)/part of installment(s) of a Fixed Term Loan which will			
			remain past due/overdue for a period of 09 (nine) months or beyond			
			but less than 12 (twelve) months, the entire loan will be put into the			
			"Doubtful (DF)".			
			Doubtful (D1).			
			A Continuous loan, Demand loan, Fixed Term Loan or any			
			installment(s)/part of installment(s) of a Fixed Term Loan which will			
			remain past due/overdue for a period of 12 (twelve) months or beyond,			
			• • • • • • • • • • • • • • • • • • • •			
			the entire loan will be put into the "Bad/Loss (B/L)"			
			I am have to be treated as definited how as many of 500 C \ C			
			Loans have to be treated as defaulted loan as per section 5(GaGa) of			
			the Banking Companies Act, 1991 and to be reported accordingly as			
			per formats given in BRPD Circular No.08 dated August 02, 2015. In			
			this regard, a portion of the "Sub-standard (SS)" loans will be reported			

as defaulted loan.

In case of any installment(s) or part of installment(s) of a Fixed Term Loan is not repaid within the fixed expiry date, the amount of unpaid installment(s) will be treated as past due/overdue after six months of the expiry date.

Short-term Agricultural and Micro Credit will be considered irregular if it is not repaid within the due date as stipulated in the loans agreement are classified as under:

- > Sub-standard- if the irregular status continues after a period of 12 (twelve) months, the credits are classified as "Substandard".
- ➤ **Doubtful-** if the irregular status continue after a period of 36 (thirty six) months, the credits are classified as "Doubtful".
- ➤ **Bad/Loss** if the irregular status continue after a period of 60 (sixty) months, the credits are classified as "Bad/Loss".

A Continuous loan, Demand loan or a Term Loan which remained overdue for a period of 02 (two) months or more, are treated as "Special Mention Account (SMA)".

		ii) Description of approaches followed for specific and general and general allowances and allowances and approaches and general and general allowances and allowances and approaches followed for provision in respect of classified and unclassified loans and advances on the basis of Bangladesh Bank guidelines issued from time to time:			
		statistical methods.	Particulars	Rate	
		statistical methods.	On unclassified small enterprise financing (SME)	0.25%	
			On unclassified general loans and advances including	1%	
			housing finance	170	
			On interest receivable on loans	1%	
			On off-balance sheet exposures	1%	
			On unclassified loans for professionals to set-up	20/	
			business and loans to share business	2%	
			On unclassified consumer financing other than		
			housing finance, loan for professionals and loans for	5%	
			BGs/MBs/SDs		
			On unclassified Short Term Agricultural and Micro		
			Credits	2.50%	
			On Special Mention Account (SMA) except Short		
			Term Agricultural and Micro Credits	0.25% to 5%	
			Specific provision:		
			On substandard loans and advances (SS) other than		
			Short Term Agricultural and Micro Credits	20%	
			On doubtful loans and advances (DF) other than		
			Short Term Agricultural and Micro Credits	50%	
			On bad / loss loans and advances (BL)	100%	
			On substandard loans and advances (SS) other than		
			Short Term Agricultural and Micro Credits	20%	
			On doubtful loans and advances (DF) other than		
			Short Term Agricultural and Micro Credits	50%	
			On doubtful short term Agricultural and Micro		
			Credits	5%	
Quantitative	b)	Total gross credit risk	Total gross credit risk exposures broken down by major t	ypes of credit	
disclosure	,	exposures broken down	exposure of the Bank:		
		by major types of credit	Particulars	In BDT	
		exposure.		Million	
			Term Loan Overdraft	12,303.00	
			Time Loan	7,568.12 6,614.46	
			Cash Credit	1,678.16	
			Loan Against Trust Receipts (LTR)	1,229.54	
1		•	1	*	

		Payment Against Documents (PAD)		0.03
		Agricultural Credit		820.22
		EDF Loan		460.59
		Packing Credit		75.33
		Staff Loan		120.00
		Other Loans & Advances		
		Bill purchased/discounted-Inland		105.48 53.62
		Bill purchased/discounted-Foreign		0
		•		
		Total		31,749.64
c)	Geographical	Geographical distribution of exposures	s. broken dow	l n in significant
	distribution of	areas by major types of credit exposure		
	exposures, broken			I DDT
	down in significant	Particulars		In BDT
	areas by major types of			Million
	credit exposure.	Urban:		
	credit exposure.	Dhaka Zone		25,663.56
		Chittagong Zone		4,984.74
		Rajshahi Zone		31.25
		Khulna Zone		122.81
		Sylhet Zone		12.76
		Sub-Total		30,815.11
		Rural:		,
		Dhaka Zone		749.88
		Chittagong Zone		93.53
		Rajshahi Zone		86.49
		Khulna		4.63
				4.03
		Sylhet		-
		Mymensingh		-
		Sub-Total		934.53
		Grand Total (Urban + Rui	al)	31,749.64
d)	Industry or counterparty	Industry or counterparty type distribution	on of oversues	a hualtan darren
u)	type distribution of	by major types of credit exposure of the		s, bloken down
	· · ·		Dank.	
	1 ,	Particulars		In BDT Million
	down by major types of	A. AGRICULTURE, FISHING, AND FOREST B. TRADE & COMMERCE	ΓRY	797.40
	credit exposure.	RETAIL TRADING	523.00	4,914.60
		WHOLESALE TRADING	2,417.60	
		EXPORT FINANCING	0	
		IMPORT FINANCING	327.40	
		LEASE FINANCE	0	
		OTHERS	1,646.60	
		C. CONSTRUCTION (COMMERCIAL REAL		1,450.20
		RESIDENTIAL REAL ESTATE	220.80	
		COMMERCIAL REAL ESTATE	224.30	
		INFRASTRUCTURE DEVELOPMENT	981.20	
		OTHERS	23.90	
1		D. TRANSPORT		49.00

		E. CONSUMER FINANCING		1,213.30
		LOANS FOR THE PURCHASE OF FLATS OF OTHER SINGLE-FAMILY DWELLINGS	116.80	
		LOANS FOR THE PURCHASE OF MOTORIZED PERSONAL TRANSPORT	106.50	
		LOANS FOR THE PURCHASE OF DURABLE CONSUMPTION GOODS	159.60	
		CREDIT CARD LOANS	170.20	
		OTHER PERSONAL LOANS	660.20	
		F. LOANS TO FINANCIAL INSTITUTIONS		6,388.50
		LOANS TO NBFIS	3,191.20	
		LOANS TO MERCHANT BANKS AND BROKERAGE HOUSES	705.20	
		OTHER, INCLUDING LOANS TO MICROFINANCE INSTITUTIONS AND NGOS	2,446.20	
		MISCELLANEOUS	45.90	
		G. INDUSTRY		16,933.30
		RMG	1,203.70	
		TEXTILE	2,430.60	
		FOOD AND ALLIED INDUSTRIES	635.70	
		CHEMICAL, FERTILIZER, ETC.	0	
		CEMENT AND CERAMIC INDUSTRIES	1,054.60	
		SHIP BREAKING INDUSTRIES	633.30	
		POWER AND GAS	866.10	
		OTHER MANUFACTURING OR	7,499.20	
		EXTRACTIVE INDUSTRIES SERVICE INDUSTRIES (THE TOTAL HERE		
		WOULD BE IDENTICAL TO THE TOTAL	2,271.40	
		FROM LINE B3)	_,_,_,	
		OTHERS	338.70	
		Miscellaneous		3.34
		Grand total		31,749.64
•	Residual contractual maturity breakdown of	Residual contractual maturity break d broken down by major types of credit ex		• .
		broken down by major types of credit ex	posure of the B	
	the whole portfolio, broken down by major	Particulars		In BDT
	types of credit	Repayable on Demand		Million
	exposure.	Up to 1 month		1,239.90 2,888.50
		Not more than 3 months		5,139.60
		More than 3 months but less than 1 year		13,110.60
		More than 1 year but less than 5 years		9,362.84
		More than 5 years		8.20
		Total		31,749.64
1) By major industry or co	unterparty type:		
	i) Amount of impair	red The amount of classified loans and	advances of the	Bank are given
	loans and if available, p	ast below as per Bangladesh Bank guid	elines.	
	due loans, provi	ded Particulars		
	separately;	Continuous Loans & Advances		443.62
	1	I		1

	Demand Loans & Advances	136.27
	Term Loans & Advances	258.46
	Short Term Agro Credit and Micro Credit	00
	Total	838.35
ii) Specific and general	Specific and general provisions were made on	the amount of
provisions; and	classified and unclassified loans and advances, of	f-balance sheet
	exposures, interest on receivable, diminution	in value of
	investment and other assets-suspense of the Bank a	ccording to the
	Bangladesh Bank guidelines.	,
	Particulars	In BDT Million
	Provision on classified loans and advances	286.50
	Provision on unclassified loans and advances	454.51
	Provision on Off-balance sheet exposures	54.48
	Provision for diminution in Investments	44.73
	Provision against Other Asset	2.90
	Total	843.12
iii) Charges for specific	During the year the specific and general provisions	
allowances and charge-offs	the amount of classified and unclassified loans and	
during the period.	balance sheet exposure, interest on receivable, dimi	
	of investment and other assets (suspense) of the Bangladesh Bank guidelines.	e Bank as per
		In BDT
	Particulars	Million
	Provision on classified loans and advances	138.31
	Provision on unclassified loans and advances	36.13
	Provision on Off-balance sheet exposures	12.28
	Provision for diminution in Investments	28.46
	Provision against Other Asset	1.99
	Total	217.18

g)	Gross Non Performing Ass	Gross Non Performing Assets (NPAs).			
	Non Performing Assets (NPAs) to Outstanding loans and advances.				
	Movement of Nor	Particulars	In BDT		
	Performing Assets (NPAs).		Million		
		Opening balance	374.26		
		Addition/adjustment during the year	464.09		
		Closing balance	838.35		
		Particulars	In BDT		
	Movement of specific		Million		
	provisions for NPAs.	Opening balance	148.19		
		Provisions made/ during the period	138.31		
		Transferred from unclassified loan & advances	-		

Write-off	-
Write-back of excess provisions	-
Closing Balance	286.50

8. Equities: Disclosures for Banking Book Positions

a) The general qualitative disclosure requirement with respect to equity risk, including:

• Differentiation between holdings on which capital gains are expected and those taken under other objectives including for relationship and strategic reasons; and

Investment in equity securities are broadly categorized into two parts:

- i) Quoted Securities (Common or Preference Shares & Mutual Fund) that are traded in the secondary market (Trading Book Assets).
- ii) Unquoted securities are categorized as banking book equity exposures which are further sub-divided into two groups: unquoted securities which are invested without any expectation that these will be quoted in near future i.e. held for maturity (HFM), and securities those are acquired under private placement or IPO and are going to be traded in the secondary market after completing required formalities. Unquoted securities are valued at cost.
- Discussion of important policies covering the valuation and accounting of equity holdings in the Banking book. This includes the accounting techniques and valuation methodologies used, including key assumptions and practices affecting valuation as well as significant changes in these practices.

The primary aim is to investment in these equity securities for the purpose of capital gain by selling them in future or held for dividend income. Dividends received from these equity securities are accounted for as and when received. Both Quoted and Un-Quoted equity securities are valued at cost and necessary provisions are maintained, if the prices fall below the cost price.

As per Bangladesh Bank guidelines, the HFT equity securities are revalued once in each week using marking to market concept and HTM equity securities are amortized once a year according to Bangladesh Bank Guideline.

The HTM equity securities are also revalued if any, are reclassified to HFT category with

	the approval of Board of Directors.

In BD Million

		At cost	At market value	
b)	Value disclosed in the balance sheet of investments, as well as the fair value	218.38	173.64	
	of those investments; for quoted securities, a comparison to publicly quoted			
	share values where the share price is materially different from fair value.			
	The cumulative realized gains (losses) arising from sales and liquidations in			
c)	the reporting period.	19.	42	
	Total unrealized gains (losses)	(44.	73)	
d)	Total latent revaluation gains (losses) of T-bills/bonds		2.11	
	Any amounts of the above included in	0		
	Tier-2 capital.			
e)	Capital requirements broken down by appropriate equity groupings, consistent with the Banl			
	methodology, as well as the aggregate amounts and the type of equity investments subject to any			
	supervisory provisions regarding regulatory capital requirements (10% on market value).			
	Specific Market Risk	17.	36	
	General Market Risk	17.	36	

9. Interest Rate Risk in the Banking Book (IRRBB)

9. <u>Intere</u>	est K	<u>ate Risk in the Banking Book</u>	(IRRBB)
Qualitative	a)	The general qualitative	Interest rate risk is the risk where changes in market interest rates
disclosure		disclosure requirement	might adversely affect a bank's financial condition. Changes in
		including the nature of	interest rates affect both the current earnings (earnings
		IRRBB and key assumptions,	perspective) as well as the net worth of the bank (economic value
		including assumptions	perspective). To evaluate the impact of interest rate risk on the
		regarding loan prepayments	net interest margin, Prime Bank monitors the size of the gap
		and behavior of non-maturity	between rate sensitive assets and rate sensitive liabilities in terms
		deposits, and frequency of	of the remaining period to re pricing. Re pricing refers to the
		IRRBB measurement.	point in time when adjustments of interest rates on assets and
			liabilities occur owing to new contracts, renewal of expiring
			contracts or that a contract specifies a floating rate that adjusts at
			fixed time intervals.
			A maturity mismatch approach is used to measure Midland
			Bank's exposure to interest rate risk. A positive mismatch means
			that more assets than liabilities are re priced in a given period.
			With a positive mismatch, a rise in market interest rates will have
			a positive effect on the bank's earnings. On the other hand, a
			negative mismatch, where more liabilities are re-priced than
			assets in a given period, means a drop in earnings if interest rates
			had increased.
	l		

The table presented below showing the Interest Rate Risk Analysis of Midland Bank Limited. The analysis shows that Bank may have a negative earnings impact of Taka 3.36 million in the first quarter which has also negative amounting Tk. 14.97 million in the second quarter. In the third and fourth quarter, the total year-to-date accumulated earnings impact has also been negative Tk. 37.44 and 74.64 million respectively.

The rule of thumb suggests that quarterly gaps, causing an earnings impact of 10% of the Bank's average quarterly operating profit for each 1% change in interest rates, should be carefully handled by the Bank's Management. The last row of the following table reveals that earnings impact on Midland Bank's average quarterly operating profit is not significant and remains within the acceptable limit as prescribed by Bangladesh Bank.

Interest Rate Risk Analysis (for 1% change in the market rate of interest)

Quantitative disclosure	b)	The increase (decline) in earnings or	Particulars	1-90 days	Over 3 months to upto 6 months	Over 6 months to upto 9 months	Over 9 months to upto 1 year
		economic value				In 1	BDT Million
		(or relevant measure used by management) for	A. Rate Sensitive Assets	15,713.90	5,742.30	3,704.40	3,704.30
		upward and	B. Rate Sensitive Liabilities	17,075.10	6,736.00	4,387.00	4,387.00
		downward rate	GAP (A-B)	(1,361.20)	(993.70)	(682.60)	(682.70)
		shocks according	Cumulative GAP	(1,361.20)	(2,354.90)	(3,037.50)	(3,720.20)
		to management's method for measuring IRRBB, broken down by currency (as relevant).	Adjusted Interest Rate Changes (IRC)	1%	1%	1%	1%
			Quarterly earnings impact (Cum. GAP*IRC)	(3.36)	(11.61)	(22.47)	(37.20)
			Cumulative earnings impact to date	(3.36)	(14.97)	(37.44)	(74.64)
			Earning impact / Average quarterly Operating profit	-1.04%	-4.64%	-11.61%	-23.15%

10. Market Risk:

Qualitative Views of Board Market risk is the possibility of losses of assets in balance sheet i) disclosure Directors (BOD) and off-balance sheet positions arising out of volatility in market variables i.e., interest rate, exchange rate and price. Allocation trading investment activities. of capital is required in respect of the exposure to risks deriving from changes in interest rates and equity prices in the Bank's trading book, in respect of exposure to risks deriving from changes in foreign exchange rates and commodity price in the overall Banking activities. The total capital requirement for Bank against its market risk shall be the sum of capital charges against: i. Interest rate risk ii. Equity position risk iii. Foreign exchange (including gold) position risk throughout the Bank's balance sheet and iv. Commodity risk. Methods **Measurement Methodology:** used measure Market risk. As Banks in Bangladesh are now in a stage of developing risk management models, Bangladesh Bank suggested the Banks for using Standardized Approach for credit risk capital requirement for Banking book and Standardized (rule based) Approach for market risk capital charge in their trading book. Maturity Method has been prescribed by Bangladesh Bank in determining capital against market risk. In the maturity method, long or short positions in debt securities and other sources of interest rate exposures, including derivative instruments, are slotted into a maturity ladder comprising 13 time-bands (or 15 time-bands in case of low coupon instruments). Fixed-rate instruments are allocated according to the residual term to maturity and floating-rate instruments according to the residual term to the next repricing date. In Standardized (rule based) Approach the capital requirement for various market risks (interest rate risk, price, and foreign exchange risk) are determined separately. The total capital requirement in respect of market risk is the sum of capital requirement calculated for each of these market risk sub-categories. e.g.: a) Capital Charge for Interest Rate Risk = Capital Charge for Specific Risk + Capital Charge for General Market Risk. b) Capital Charge for Equity Position Risk = Capital Charge for Specific Risk + Capital Charge for General Market Risk. c) Capital Charge for Foreign Exchange Risk = Capital Charge for General Market Risk.

Capital Charge for Commodity Position Risk = Capital

	charge for general market risk.
iii) Market Risk	Treasury Division manages the market risk and ALCO monitors
Management system.	the activities of Treasury Division in managing such risk.
iv) Policies and processes for mitigating market risk.	To mitigate the several market risks, the Bank formed Asset Liability Management Committee (ALCO) who monitors the Treasury Division's activities to minimize the market risk. ALCO is primarily responsible for establishing the market risk management and asset liability management of the Bank, procedures thereof, implementing core risk management framework issued by the regulator, best risk management practices followed by globally and ensuring that internal parameters, procedures, practices / polices and risk management prudential limits are adhere to. The Treasury Division are taking following measures to minimize the several market risks:
	i) Foreign exchange risk management: it is the risk that the Bank may suffer losses as a result of adverse exchange rate movement during a period in which it has an open position in an individual foreign currency. This risk measured and monitored by the Treasury Division. To evaluate the extent of foreign exchange risk, a liquidity Gap report prepare for each currency.
	ii) Equity Position Risk: Equity risk is defined as losses
	due to changes in market price of the equity held. To measure and identify the risk, mark to market valuation to the share investment portfolios are done. Mark to market valuation is done against a predetermined limit. At the time of investment, following factors are taken into consideration:
	a) Security of Investment b) Fundamentals of securities
	c) Liquidity of securities
	d) Reliability of securities
	e) Capital appreciation
	f) Risk factors and
	g) Implication of taxes etc.
I	In BDT Million
	In D.D. I. Million

Quantitative	b)	The capital requirements for:	Solo
disclosure		Interest rate risk	79.40
		Equity position risk	34.73
		Foreign exchange risk and	90.06
		Commodity risk	-
		Total Capital Requirement	204.19

11. Operational Risk:

Qualitative	a)	i) Views of BOD	Operational risk is defined as the risk of loss resulting from inadequate
disclosure		on system to	or failed internal processes, people and systems or from external events.
		reduce	This definition includes legal risk but excludes strategic and reputation
		Operational Risk	risk. It is inherent in every business organization and covers a wide
			spectrum of issues. The Board of Director (BOD) of the Bank and its
			Management firmly believe that this risk through a control based
			environment in which processes see documented, authorization as
			independent and transactions are reconciled and monitored. This is
			supported by an independent program of periodic reviews undertaken by
			internal audit, and by monitoring external operational risk events, which
			ensure that the group stays in line which industry best practice and takes
			account or lessons learned from publicized operational failures within
			the financial services industry.
			The BOD has also modified its operational risk management process by
			issuing a high level standard like SOP, supplemented by more detailed
			formal guidance. This explains how the Bank manages operational risk
			by identifying, assessing, monitoring, controlling and mitigating the risk,
			rectifying operational risk events, and implementing any additional
			procedures required for compliance with local regulatory requirements.
			The Bank maintains and tests contingency facilities to support operations
			in the event of disasters. Additional reviews and tests are conducted in
			the event that any branch of the Bank is affected by a business disruption
			event, to incorporate lessons learned in the operational recovery from
			those circumstances. Plans have been prepared for the continued
			operation of the Bank's business, with reduced staffing levels.

ii) Performance gap of executives and staffs.

Human Resources

Human Resources Management is one of the key factors of enhancing the Bank's overall performance. The main functions of HR are to find out the latent talent of the employees and utilize them properly towards achieving organizational goal. The Bank has already established a performance driven working culture to expedite the utmost effort of its employees.

Our HR mission is to be the employer of choice in the financial sector where the employee will work with pride and pleasure. MDB believes that Human Resource Development is a continual process and the output of the development helps the organization to meet the objective and long term vision of the organization. The Bank recruits people from all sections of the society based on their competencies. We highly emphasize on attitude driven talent acquisition process because we don't offer merely a job for the employees but we are highly conscious to shape their career and make them confident for the best fit of the next role. The main motto of Human Resources Management Division is to hike the service excellency curve for the internal and external customers of the Bank. The Management team of the Bank with their talent & skill has now been working for business excellence of the Bank with new pledge based on professionalism, team work, and strong bondage of interpersonal relationship with good governance. The new economies with increased global, regional and local competition coupled with socioeconomic sensitivity have created enormous challenges in organization like private commercial Banks. To cope with new challenges, our strategic approach is to make the techy so that they can cope technology based environment. Thus we thrive for caring our people so that they can positively contribute in the profitability curve of the organization.

Workforce Diversity:

MDB believes that organization's success and competitiveness depends upon its ability to embrace workforce diversity and realize the benefits. With that believe, MDB tries to handle workforce diversity in an efficient way so that MDB can increase adaptability, broader service range, recognize variety of viewpoints, manage more effective execution. As on 31 December 2019, workforce diversity is furnished below:

Age Group	Male	Female	Total	
Above 50 years	6	1	7	
30-50 years	402	47	449	
Below 30 years	144	31	175	
Total	552	79	631	

iii) Potential external events

Risk factors/Potential external events:

It is needless to say that there are certain risk factors which are external in nature and can affect the business of the Bank. The factors discussed below can significantly affect the business:

• General business and political condition

MDB's performance greatly depends on the general economic conditions of the country. The effect of recession is still unfolding which may result to slow down in business environment. Political stability is must for growth in business activities.

• Changes in credit quality of borrowers

Risk of deterioration of credit quality of borrowers is inherent in Banking business. This could result due to global economic crisis and supply side distortion. The changes in the import prices affected the commodity sectors and ship breaking industry. Deterioration in credit quality requires provisioning.

• Changes in policies and practices of regulatory bodies to revise practices, pricing and responsibilities of the financial institutions

MDB is subject to regulations and compliance of regulation is must. Changes in policies with regard to interest rates, pricing have significant effect on the performance of the Bank. Bangladesh Bank is expected to continue its persuasion to reduce the spread and charges further which is likely to affect the performance. Changes in provisioning requirement will also affect the performance of the Bank.

• Implementation of Basel-III

Basel-III is fully effective from 2015 and MDB needs to be complied with respect to credit risk management, its supervision and establishment of effective internal control. The grading of the borrowers and its link with capital requirement may slow down the credit expansion. The establishment of effective control requires more investment in technology and operating expenses are likely to increase.

• Changes in market conditions

Changes in market conditions particularly interest rates on deposits and volatility in Foreign Exchange market is likely to affect the performance of the Bank. Depositors are becoming increasingly price sensitive and any unilateral upward change by a Bank will exert pressure on interest rate structure of the Banking sector. It is feared that wage earners remittances may decline due to fall in job opportunity in international market. Unless offset by export performances, there may be pressure in the Foreign Exchange market.

• The risk of litigation

In the ordinary course of business, legal actions, claims by and against the Bank may arise. The outcome of such litigation may affect the financial performance of the Bank.

• Success of strategies

MDB is proceeding with its strategic plan and its successful

	implementation is very important for its financial performance. Major
	deviation due to external and internal factors will affect the
	performance of the Bank.
iv) Policies an	d Midland Bank limited (MDB) has formed a separate 'Risk Management
processes for	Division' under Chief Risk Officer to ensure following things:
mitigating	Designing of organizational structure by clearly defining roles
operational ris	
operational ris	
	as managing it;
	Formulation of overall risk assessment and management
	policies, methodologies, guidelines and procedures for risk
	identification, risk measurement, risk monitoring, defining an
	acceptable level of risk, mitigation of all the core risks in line
	with their respective guidelines provided by Bangladesh Bank;
	Reviewing and updating all risks on systematic basis as
	necessary at least annually, preferably twice a year, ensuring
	that adequate controls exist and that the related returns reflect
	these risks and the capital allocated to support them. The main
	risk areas will be (i) Balance sheet Risk Management, (ii) Credit
	Risk, (iii) Foreign Exchange Risk, (iv)Internal Control and
	Compliance Risk, (v) Money Laundering Risk and (vi) IT Risk.
	The following risks are also to be reviewed:
	❖ Operational Risk
	❖ Market Risk
	❖ Liquidity Risk
	❖ Reputation risk
	❖ Insurance Risk
	❖ Sustainability Risk
	Setting the portfolio objectives and tolerance limits/parameters
	for each of the risks;
	• Formulation of strategies and different models in consistency
	with risk management policy based on IT Policy and in house IT
	support which can measure, monitor and maintain acceptable
	risk levels of the Bank;
	Development of information systems/MIS inflow and data
	management capabilities to support the risk management
	functions of the Bank.
	Ensure compliance with the core risks management guidelines at
	the department level, and at the desk level;
	The unit will work under Bank's organizational structure and
	suggest to the CEO to take appropriate measures to overcome
	any existing and potential financial crisis;
	Analysis of self resilience capability of the Bank; I it is a self-resilience capability of the Bank;
	Initiation to measure different market conditions, vulnerability
	in investing in different sectors;
	The unit will also work for substantiality of capital to absorb the
	associated risk in banking operation.
	Page 18 of 32

Activities undertaken by "Risk Management Division" since inception and recent approaches

- Risk Management Division of MDB is currently arranging monthly/ as or when required meeting on various issues to determine strategies in consistency with risk management policy, which can measure, monitor, and maintain acceptable risk level of the Bank. Minutes of each meeting is submitted to Bangladesh Bank on monthly basis;
- Besides, Risk Management Report and Comprehensive Risk Management Report (CRMR) have also been prepared on the basis of monthly and semi-annually respectively which addressing different areas of risk and their mitigating tools & techniques guided by the members of Risk Management Division;
- In order to perform the risk management function smoothly, RMD
 had invited all the Operational Divisions vide letter to the Head of
 respective Divisions to form an internal committee along with
 defined duties of concerned officials. It is to be noted here that due
 to continuous and successful persuasion, all the Operational
 Divisions have formulated and established internal risk management
 committees.

Stress Testing in MDB:

Risk Management Division (RMD) of MDB has prepared a stress testing model in line with the Bangladesh Bank's guideline which initially focused on "Simple Sensitivity and Scenario Analysis" on the following five risk factors:

- Interest rate;
- Forced sale value of collateral;
- Non-performing loans (NPLs);
- Share prices; and
- Foreign exchange rate.

The stress testing based on the financial performance of the Bank as on December 31, 2019 has also been completed which shows that the Bank has adequate capital to absorb minor, moderate and major level of shocks. However, in case of combined major shocks, some additional capital shall be required.

v) Approach for calculating capital charge for operational risk. The Banks operating in Bangladesh shall compute the capital requirements for operational risk under the Basic Indicator Approach (BIA). Under BIA, the capital charge for operational risk is a fixed percentage, denoted by · (alpha) of average positive annual gross income of the Bank over the past three years. Figures for any year in which annual gross income is negative or zero, should be excluded from both the numerator and denominator when calculating the average. The capital charge may be expressed as follows:

 $K = [(GI 1 + GI2 + GI3) \alpha]/n$

Where-

K = the capital charge under the Basic Indicator Approach

GI = only positive annual gross income over the previous three years

(i.e., negative or zero gross income if any shall be excluded)
$\alpha = 15$ percent
n = number of the previous three years for which gross income is
positive.
Gross income: Gross Income (GI) is defined as "Net Interest Income"
plus "Net non-Interest Income". It is intended that this measure should:
i). be gross of any provisions;
ii). be gross of operating expenses, including fees paid to outsourcing
service providers;
iii). exclude realized profits/losses from the sale of securities held to
maturity in the Banking book;
iv). exclude extraordinary or irregular items;
v). exclude income derived from insurance.

In BDT Million

Quantitative		Particulars	Solo Basis
disclosure	b)	The capital requirement for operational risk	337.19

12. Liquidity Risk

In line with the provisions of liquidity risk management under Basel III, Bangladesh Bank on the basis of the relevant guideline of Bank for International Settlements (BIS) has identified the (i) Liquidity Coverage Ratio (LCR); (ii) Net Stable Funding Ratio (NSFR); and (iii) Leverage under the purview of 'Liquidity' ratio vide BRPD Circular No. 18 dated 21 December 2014 and DOS Circular No. 1 dated 1 January 2015.

Qualitative	a)	i) Views of BOD on	Liquidity risk arises when the Bank cannot maintain or generate
disclosure		system to reduce Liquidity	sufficient funds to meet its payment obligations as they fall due
		Risk	or can only do so at a material loss. This can arise when
			counterparties who provide funding to the Bank withdraw or do
			not roll over a line of funding or as a result of a general
			disruption in financial markets which lead to normal liquid
			assets becoming illiquid.
			The Board of Directors reviews the liquidity risk of the Bank on
			quarterly rest while reviewing the Quarterly Financial
			Statements, Stress Testing Report etc. Besides, the RMC of the
			Board also reviews the liquidity position while reviewing the
			risk status report on quarterly basis.
			Upon reviewing the overall liquidity position along with the
			outlook of MDB funding need, investment opportunity,
			market/industry trend, the Board takes its strategic decision
			regarding deposits, funding, investments, loans as well as
			interest rates polices etc.
			The Board of MDB always strives to maintain adequate liquidity
			to meet up Bank's overall funding need for the huge retail
			depositors, borrowers' requirements as well as maintain
			regulatory requirements comfortably.

ii) Methods used to measure Liquidity risk.

Measurement Methodology:

The maintenance of Cash Reserve Requirement (CRR) and Statutory Liquidity Ratio (SLR) are considered as the fundamental methods/tools to measure the liquidity position/risk of MDB

LCR or Liquidity Coverage Ratio is a new liquidity standard introduced by the Basel Committee.

This standard is built on the methodologies of traditional liquidity coverage ratio used by banks to assess exposure to contingent liquidity events. LCR aims to ensure that a bank maintains an adequate level of unencumbered, high-quality liquid assets that can be converted into cash to meet its liquidity needs for 30 calendar days. LCR goes beyond measuring the need for liquid assets over the next 30 days in a normal environment. It measures the need for liquid assets in a stressed environment, in which deposits and other sources of funds (both unsecured and secured) run off, to various extents, and unused credit facilities are also drawn down in various magnitudes. These runoffs are in addition to contractual outflows.

The equation:

Stock of high quality liquid assets

LCR = ----≥ 100%

Total net cash outflows over the next 30 calendar days

Definitions for the LCR:

The calculation of the LCR requires three important quantities to be defined:

- A. Total value of stock of high quality liquid assets
- B. Total cash outflows, next 30 days (stressed scenario)
- C. Total cash inflows, next 30 days (stressed scenario)

Net Stable Funding Ratio:

NSFR or Net Stable Funding Ratio is another new standard introduced by the Basel Committee.

The NSFR aims to limit over-reliance on short-term wholesale funding during times of abundant market liquidity and encourage better assessment of liquidity risk across all onbalance and off-balance sheet items. The minimum acceptable value of this ratio is 100 percent, indicating that available stable funding (ASF) should be at least equal to required stable funding (RSF). ASF consists of various kinds of liabilities and capital with percentage weights attached given their perceived stability. RSF consists of assets and off-balance sheet items, also with percentage weights attached given the degree to which they are illiquid or "long-term" and therefore requires stable funding. The time horizon of the NSFR is one year. Like the LCR, the NSFR calculations assume a stressed environment.

	The equation:
	Available amount of stable funding
	NSFR = 100%
	Required amount of stable funding
	The calculation of the NSFR requires two quantities to be defined:
	A. available stable funding (ASF) and
	B. required stable funding (RSF).
	NSFR is met if ASF exceeds RSF, that is if ASF/RSF ≥ 1 or 100%.
	In addition to the above, the following measures have been put in place to monitor the liquidity risk management position of the Bank on a continued manner: a) Asset-Liability Maturity Analysis (Liquidity profile);
	b) Whole sale borrowing capacity;
	c) Maximum Cumulative Outflow (MCO);
	Besides the above, the following tools are also used for measuring liquidity risk:
	a) Stress Testing (Liquidity Stress);
	b) Net open position limit - to monitor the FX funding liquidity
	risk;
iii) Liquidity Risk	In MDB, at the management level, the liquidity risk is primarily
Management system.	managed by the Treasury Division (Front Office) under
	oversight of ALCO which is headed by the Managing Director
	along with other senior management. Treasury Division (Front
	Office) upon reviewing the overall funding requirements on
	daily basis sets their strategy to maintain a comfortable/adequate
	liquidity position taking into consideration of Bank's approved
	credit deposit ratio, liquid assets to total assets ratio, asset- liability maturity profile, Bank's earning/profitability as well as
	overall market behavior and sentiment etc.
	Apart from the above, Financial Administration Division also
	monitors & measures the liquidity risk in line with the Basel III
	liquidity measurement tools, namely, LCR, NSFR, Leverage
	Ratio. RMD addresses the key issues and strategies to maintain
	the Basel III liquidity ratios to the respective division (s) on
	regular interval.
iv) Policies and processes	To mitigate the several liquidity risks, the Bank formed Asset
for mitigating liquidity	Liability Management Committee (ALCO) who monitors the
risk.	Treasury Division's activities to minimize the liquidity risk.
	ALCO is primarily responsible for establishing the liquidity risk
	management and asset liability management of the Bank,
	procedures thereof, implementing core risk management
	framework issued by the regulator, best risk management
	practices followed by globally and ensuring that internal parameters, procedures, practices / polices and risk management
	prudential limits are adhere to.
	1

	The Treasury Division are taking following measures to minimize the several market risks:
	A Board approved Liquidity Policy to manage liquidity on a
	day-to-day basis and a Contingency Funding Plan to deal with
	crisis situations are in place. Contractual maturity of assets and
	liabilities, liquidity ratios to include adherence to regulatory
	requirements and monthly liquidity forecasts are reviewed at
	ALCO meetings. Furthermore, liquidity stress tests are carried
	out quarterly to assess the impact of extreme events.

BDT in Million

_			BD1 III WIIIIOII			
	b)			Solo		
Quantitative		Liquidity Coverage	The Liquidity Coverage Ratio (LCR) under Liquidity Ratios of Basel III of Midland Bank Limited as of 31 December 2019 was as under:			
disclosure		Ratio				
			Particulars	R	atio	
				BB requirement	MDB's position	
			Liquidity	_	-	
			Coverage Ratio	100%	163.59%	
			(LCR)			
		Net Stable Funding	The Net Stable Fund	ing Ratio (NSFR) und	der Liquidity Ratios of	
		Ratio (NSFR)	Basel III of Midland	Bank Limited as of 3	1 December 2019 was	
			as under:			
			Particulars	R	atio	
				BB requirement	MDB's position	
			Net Stable			
			Funding Ratio	100%	109.86%	
			(NSFR)			
		Stock of High quality	As stipulated by BB	vide DOS Circular Le	etter No. 1 dated 1st	
		liquid assets	January 2015, the Sto	ock of High Quality I	Liquid Assets	
			(SHQLA) of Midland	d Bank Limited as of	31 December 2019	
			was as under:			
			13,892.74			
		Total net cash	·			
		outflows over the next	ext 8,492.41			
		30 calendar days				
		Available amount of	Available amount of stable funding (ASF) 42,618.25			
		stable funding (ASF)				
		Required amount of		20.702.70		
		stable funding (RSF)		38,792.79		

13. Leverage Ratio

Qualitative	a)	i) Views of BOD on	In order to avoid building-up excessive on- and off-balance sheet
disclosure	,	system to reduce	leverage in the banking system, a simple, transparent, non-risk based
		excessive leverage	leverage ratio has been introduced. The leverage ratio is calibrated to
		8	act as a credible supplementary measure to the risk based capital
			requirements. The leverage ratio is intended to achieve the following
			objectives:
			a) constrain build-up of leverage in the banking sector which can
			damage the broader financial system and the economy; and
			b) Reinforce the risk based requirements with an easy to understand and a non-risk based measure.
			The Board of Directors of MDB primarily views on the growth of On-
			balance and Off-balance sheet exposures commensurate with its
			expected growth so that the excessive leverage is reduced. Within the
			On-balance components, again, the Board emphasizes on the growth
			of the prime component i.e. the loans and advances and maintaining
			good asset quality so as to maximize the revenue as well as the
			capacity to generate capital internally (in the form of retained
			earnings) to trade-off the excessive leverage supposed to be caused by
			asset growth.
			At the outset of asset growth, the Board also views the growth of its
			sources of fund i.e. deposit growth taking into consideration of projected business growth so that the credit-deposit ratio is maintained
			at a sustainable basis as well as to reduce the mismatches of asset-
			liability gap within the tolerable limit to manage the liquidity risk.
		ii) Policies and	To mitigate excessive on and off-balance sheet leverage, the Bank
		processes for mitigating	formed Basel Unit who monitors the implementing status of Basel –III
		market risk.	within the Bank as per the guidelines on risk based capital adequacy
			issued by Bangladesh Bank.
		iii) Approach for	A minimum Tier 1 leverage ratio of 3% is being prescribed both at
		calculating leverage	solo and consolidated level.
		ratio	The banks will maintain leverage ratio on quarterly basis. The
			calculation at the end of each calendar quarter will be submitted to BB
			showing the average of the month end leverage ratios based on the
			following definition of capital and total exposure.
			Tier 1 Capital (after related deductions)
			Leverage Ratio =
			Total Exposure (after related deductions)

BDT in Million

	b)			Solo			
Quantitati		Leverage Ratio	Leverage Ratio (LR) under Basel III of Midland Bank Limited as of 31				
ve			December 2019 was	as under:			
disclosure			Particulars	Ra	atio		
				BB requirement	MDB	's position	•
			Leverage Ratio	3%		12.62%	-
		On balance	Total On-balance Sh	eet exposure for calcu	ılating I	Leverage Ratio	under
		sheet exposure	Basel III of Midland	d Bank Limited as of	31 Dec	cember 2019	was as
			under:				
				Particulars		Amount	
			Total On Balance S	heet Assets [A]		52,911.16	
			less: Total Specific Provision [B] 286.50				
			Total Adjusted On Balance Sheet exposure 52,624.66				
			[A-B]				
		Off balance	3,000.91				
		sheet exposure					
		Total exposure	•	calculating Leverag			III of
				ed as of 31 December	2019 w		7
			Particulars Amount				
			Total On Balance Sheet Exposures [A] 52,624.66				
				Sheet Exposures [B]		3,000.91	
				on/ Regulatory adjust	ments	17.99	
			[C]				
			Total Adjusted expo	osure [A+B-C]		55,607.58	

14. Remuneration

Qualitative	a)	a)	Information relating to	i) Name of	the	At the management level,
disclosure			the bodies that oversee	bodies that ove	ersee	primarily the Human Resources
			remuneration.	remuneration		Division oversees the 'remuneration'
						in line with its HR management
						strategy/policy under direct
						supervision and guidance of
						Management Committee
						(MANCOM) of the Bank The Bank
						has approved pay scale approved by
						the Board of Directors. Employee
						type in MDB is Regular &
						Contractual.
				ii) Composition	of	The MANCOM is headed and chaired
				the main body		by the Managing Director & CEO of
				overseeing		the Bank along with other members of

Т	 ramunaration	ton avacutive management
	iii) Mandate of the main body overseeing remuneration	top executive management (Additional Managing Directors) and the Heads of different functional divisions of Head Office. Head of Human Resources Division acts as the Member Secretary of the MANCOM of MDB. There is a pay scale approved by the competent authority where the salaries and increments are fixed designation wise and the same is followed accordingly. The mandate of the Management Committee (MANCOM) as the main body for overseeing the Bank's remuneration is to review the position of remuneration and associated matters and recommend to the Board of Directors for approval of its restructuring, rearrangement and modification commensurate with the industry best practices as per requirement.
	iv) External consultants whose advice has been sought, the body by which they were commissioned, and in what areas of the remuneration process.	The Bank has no External Consultant permanently regarding 'remuneration' and its process. However, experts' opinion may have been sought in case to case basis regarding income tax matter, lawyers' opinion for settlement of employees' dues in case of death, penalty etc. if required, by the management.
	v) A description of the scope of the bank's remuneration policy (e.g. by regions, business lines), including the extent to which it is applicable to foreign subsidiaries and branches.	The Bank does not differentiate the 'Pay Structure' and 'Employee benefits' by regions. However, variation in remuneration is in practice based on nature of Job/business line/activity primarily bifurcated for the employees who are directly recruited by the Bank and the headcounts/employees explored through outsourcing service providers as per rule.

	vi) A description of the types of employees considered as material risk takers and as senior managers, including the number of employees in each group.	We consider the members of the senior management, branch managers and the employees engaged in different functional divisions at Head Office (except the employees involved in internal control, risk management and compliance) as the material risk takers of MDB
b) Information relating to the design and structure of remuneration processes.	i) An overview of the key features and objectives of remuneration policy.	Remuneration and other associated matters are guided by the Bank's Service Rule as well as instruction, guidance from the Board from time to time in line with the industry practice with the objectives of retention/hiring of experienced, talented workforce focusing on sustainable growth of the Bank.
	ii) Whether the remuneration committee reviewed the bank's remuneration policy during the past year, and if so, an overview of any changes that was made.	Human Resources Division under guidance of MANCOM, the Board and senior management reviews the issues of remuneration and its associated matters from time to time.
	iii) A discussion of how the bank ensures that risk and compliance employees are remunerated independently of the businesses they oversee	The risk and compliance employees are carrying out the activities independently as per specific terms of references, job allocated to them. Regarding remuneration of the risk and compliance employees, Human Resources Division does not make any difference with other mainstream/ regular employees and sets the remuneration as per the prevailing rule of the Bank primarily governed by the employees' service rule of the Bank.

c)	Description of the ways in which current and future risks are taken into account in the remuneration processes.	 i) An overview of the key risks that the bank takes into account when implementing remuneration measures. ii) An overview of 	The business risk including credit/default risk, compliance & reputational risk are mostly considered when implementing the remuneration measures for each employee/group of employee. Financial and liquidity risk are also considered.
		the nature and type of the key measures used to take account of these risks, including risks difficult to measure.	Different set of measures are in practice based on the nature & type of business lines/segments etc. These measures are primarily focused on the business target/goals set for each area of operation, branch vis-à-vis the actual results achieved as of the reporting date. The most vital tools & indicators used for measuring the risks are the asset quality (NPL ratio), Net Interest Margin (NIM), provision coverage ratio, credit-deposit ratio, cost-income ratio, growth of net profit, as well the non-financial indicators, namely, the compliance status with the regulatory norms, instructions has been brought to all concerned of the Bank from time to time.
		iii) A discussion of the ways in which these measures affect remuneration.	While evaluating the performance of each employee annually, all the financial and non-financial indicators as per pre-determined set criteria are considered; and accordingly the result of the performance varies from one to another and thus affect the remuneration as well.

	iv) A discussion of how the nature and type of these measures has changed over the past year and reasons for the change, as well as the impact of changes on remuneration.	No material change has been made during the year 2019 that could the affect the remuneration.
d) Description of the ways in which the bank seeks to link performance during a performance measurement period with levels of remuneration.	i) An overview of main performance metrics for bank, top-level business lines and individuals.	The Board sets the Key Performance Indicators (KPIs) while approving the business target/budget for each year for the Bank and business lines/segments. The management sets the appropriate tools, techniques and strategic planning (with due concurrence/approval of the Board) towards achieving those targets. The most common KPIs are the achievement of loan, deposit and profit target with the threshold of NPL ratio, cost-income ratio, cost of fund, yield on loans, provision coverage ratio, capital to risk weighted asset ratio (CRAR), ROE, ROA, liquidity position (maintenance of CRR and SLR) etc.
	ii) A discussion of how amounts of individual remuneration are linked to bank-wide and individual performance.	The remuneration of each employee is paid based on her/his individual performance evaluated as per set criteria. And, accordingly, the aggregate amount of remuneration of the Bank as a whole is linked/ impacted to the same extent.
	iii) A discussion of the measures the bank will in general implement to adjust remuneration in the event that performance metrics are weak. This should include the	The Bank follows remuneration process as per set criteria with no in general adjustment in the event of weak performance metrics/scorecard

		11-2- '4 ' C	
		bank's criteria for	
		determining "weak"	
		performance metrics.	
	e) Description of the ways	i) A discussion of	
	in which the bank seek	the bank's policy on	The Bank pays variable remuneration
	to adjust remuneration	deferral and	i.e. Annual Increment based on the
	to take account of	vesting of variable	yearly performance rating on cash
	longer-term	remuneration and, if	basis with the monthly pay. While
	performance.	the fraction of	the value of longer term variable
	1	variable	part of remuneration i.e. the amount
		remuneration that is	of provident fund, gratuity fund are
		deferred differs	made provision on
		across employees or	aggregate/individual employee basis;
		groups of employees,	actual payment is made upon
		a description of the	retirement, resignation etc. as the case
		factors that	may be, as per rule.
		determine the	may oo, as per ruie.
		fraction and their	
		relative importance.	
		ii) A discussion of	
		_ ′	
		the bank's policy and	
		criteria for adjusting deferred	
		remuneration before	Not Applicable
		vesting and (if	
		permitted by national	
		law) after vesting	
		through claw back	
		arrangements.	
	f) Description of the	i) An overview of	
	different forms of	the forms of variable	
	variable	remuneration offered	The Bank pays variable remuneration
	remuneration that	(i.e. Cash, shares	on cash basis (i.e. Direct credit to the
	the bank utilizes and	and share-linked	employee Bank account and/or
	the rationale for	instruments and	Payment Order/Cheque), as the case
	using these different	other forms. A	may be, as per rule/practice.
	forms.	description of the	
		elements	
		corresponding to	
		other forms of	
		variable	
		remuneration (if any)	
		should be provided.	
		remuneration (if any)	

ii) A discussion of	The following variable
the use of the	remuneration has been offered by
different forms of	MDB to its employees:
variable	
remuneration and, if	Annual Increment and Incentive
the	Bonus
mix of different	Bank provides annual increments
forms of variable	and incentive bonus based on
remuneration differs	performance to the employees with
across employees or	the view of medium to long term
groups of	strategy and adherence to Midland
employees), a	Bank values.
description the	
factors that	
determine the mix	
and their relative	
importance.	

BDT in Million

			Solo		
Quantitative	b)	Number of meetings held by the main body	No such meeting as there is no		
disclosure		overseeing remuneration and remuneration paid to its	ts designated remuneration committee. HR		
		member.	Division is assigned to initiate any		
			change proposal on remuneration as per		
			the Human Resource Management		
			Policy of the bank and get necessary		
			approval from BoD.		
		Number of employees having received a variable	517		
		remuneration award.			
		Number of guaranteed bonuses awarded.	2 festival bonuses		
		Total amount of guaranteed bonuses awarded.	35.60		
		Number of sign-on awards made.	Nil		
		Total amount of sign-on awards made.	Nil		
		Number of severance payments made.	Nil		
		Total amount of severance payments made.	Nil		
		Total amount of outstanding deferred remuneration,	Nil		
		split into cash, shares and share-linked instruments			
		and other forms.			
		Total amount of deferred remuneration paid out.			

Breakdown of amount of remuneration awards for the		BDT in
financial year to show:		Million
	Fixed	463.09
	Variable	49.23
	Deferred	Nil
	Non-deferred	Nil
	Different forms used	Cash
	(cash, shares and share	
	linked instruments,	
	other forms).	
Total amount of outstanding deferred remuneration	Nil	
Total amount of retained remuneration exposed to ex	Nil	
post explicit and/or implicit adjustments.		
Total amount of reductions during the financial year	Nil	
due to ex post explicit adjustments.		
Total amount of reductions during the financial year	Nil	
due to ex post implicit adjustments		